

ADELAIDE

CITY DEAL

IMPLEMENTATION PLAN

NOVEMBER 2019



Australian Government



Government
of South Australia



CITY OF
ADELAIDE

Foreword

The Adelaide City Deal, signed on 19 March 2019, is a ten-year partnership between the Australian Government, the Government of South Australia and the City of Adelaide to grow Adelaide as an innovative and vibrant city.

The City Deal delivers \$551 million in joint investment — \$174 million from the Australian Government, \$364 million from the Government of South Australia and \$12.6 million from the City of Adelaide — to realise projects and initiatives that grow the state's skilled workforce and industries at the forefront of innovation as well as enhancing the city's reputation as a great place to live, visit, study, work and do business.

Through the City Deal, each government has made commitments that support shared objectives of:

- Growing Adelaide's innovation economy
- Supporting Population Growth in Adelaide and South Australia
- Boosting Adelaide's Cultural and Tourism Economy

The Adelaide City Deal can be found at www.infrastructure.gov.au/cities/adelaide

This Implementation Plan sets out the commitments and delivery milestones for City Deal projects. Annual Progress Reports will provide updates on the delivery of key commitments and performance against agreed indicators. Formal three-yearly reviews will assess whether the City Deal is delivering in line with the initial vision and objectives of the Deal.





Acknowledgement of Country

We acknowledge the Traditional Owners of country throughout South Australia, and their ongoing connection to and spiritual and cultural relationship with their land and waters. We pay our respects to the current generation, as well as Elders past and present and future leaders.



Progress since signing

Since the City Deal was announced on 19 March 2019, progress on the commitments is already evident.

At Lot Fourteen, more than \$100 million in construction contracts have been awarded and the majority of the Heritage Building refurbishment program is underway. Around 450 people, in new industries such as artificial intelligence, cyber security, smart sensor networks, robotics, big data, defence and space technologies, media and creative industries, are already working at Lot Fourteen, with many more to come. With over 35,000 visitors across more than 70 public events, Lot Fourteen is already adding economic opportunities and vibrancy to Adelaide.

The Adelaide City Technology and Innovation Advancement Designated Area Migration Agreement (DAMA) and the Supporting Innovation in South Australia (SISA) pilot are underway, helping to bring in workers in emerging high-tech industries and attracting budding entrepreneurs. To date, the SISA pilot has resulted in the lodgement of 37 applications.

These commitments are supported by the release of the Government of South Australia's Entrepreneurship Strategy, Future Industries Exchange for Entrepreneurship (FIXE) in June 2019, providing the foundation for growing entrepreneurship across the State.

—○ The next 12 months

The City Deal will deliver exciting new activities over the next twelve months.

Lot Fourteen will be well on its way to becoming a leader in future industries, innovation and creativity. The Australian Space Agency will set up its Headquarters in the newly refurbished McEwin building, supporting new jobs and business opportunities in the space sector in Adelaide. New businesses and entrepreneurs will have 300 work spaces available on site. Significant progress will also have been made on the design of new buildings including the Innovation Centre – which will ultimately house the balance of start-up work spaces and provide facilities for business, industry and research collaboration – as well as the new Aboriginal Art and Cultures Centre and the International Centre for Food, Hospitality and Tourism Studies. The refurbishment of heritage buildings will be complete, with over 1,000 people working on site.

A Science and Innovation Strategy will be released by the Government of South Australia to complement the FIXE Entrepreneurship Strategy and guide the growth of Adelaide's innovation economy.

Adelaide will also be well positioned for a growing population, with the completion of key steps in the reform of the Government of South Australia's planning system and the release of South Australia's first 20-year State Infrastructure Strategy to guide infrastructure development.



Monitoring and Measuring Performance

This Implementation Plan is designed to both monitor the delivery of commitments under the Adelaide City Deal, and measure the Deal's performance in meeting its broader objectives.

The Implementation Plan does this by establishing:

- a framework to monitor City Deal commitments that includes:
 - how it will be delivered through project milestones
 - identifying who will deliver the commitment
 - any funding arrangements
- performance indicators to evaluate whether the broader objectives are being met.

Twelve indicators, across five key focus areas, have been identified to report annually on the progress of the Adelaide City Deal. Adelaide's productivity and progress will also be monitored through the National Cities Performance Framework, which provides a snapshot of Australia's largest 21 cities against more than 50 progress and contextual indicators. For more information on the Framework visit: <https://smart-cities.dashboard.gov.au/all-cities/overview>

Focus area: The City Deal will support economic growth, productivity and job creation in Adelaide and South Australia's leading innovation sectors.

Indicators:

- Gross Regional Product
- Employment growth
- Participation rate
- Proportion of workers employed in professional service, information technology or financial sectors

Focus area: The City Deal will support productivity, new jobs and businesses and cultural activities at Lot Fourteen.

Indicators:

- Number of jobs in the Lot Fourteen precinct
 - Number of start-up jobs in the Lot Fourteen precinct
 - Level of investment in the Innovation Hub within the Lot Fourteen precinct
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Focus area: The City Deal will support population growth in Greater Adelaide through tailored visa programs. The growing population will be supported by effective urban planning and renewal.

Indicators:

- Population growth

Focus area: The City Deal will support the growth of Adelaide’s visitor economy and increase visitor spend in Adelaide city and Greater Adelaide.

Indicators:

- Total visitor spend
- Hotel occupancy
- Number of attendances at cultural institutions

Focus area: The ten-year partnership between three levels of government will achieve effective collaboration between all partners and with joint accountability for the governance and implementation of the City Deal.

Indicators:

- Participation or collaboration surveys
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Indigenous participation

The Adelaide City Deal also committed governments to work together to identify and implement measures to support Indigenous participation. The three levels of government have agreed that the Adelaide City Deal will increase economic and employment opportunities for Indigenous Australians on projects funded under the Deal and that this will be consistent with the Government of South Australia’s Industry Participation Policy or the Australian Government’s Indigenous Procurement Policy where relevant.

The Australian and South Australian Governments will include Indigenous economic participation objectives in Adelaide City Deal projects which is planned to deliver a minimum of 1.4 per cent (full time equivalent) Aboriginal employment outcomes and a minimum of 3 per cent of contract value for Indigenous businesses in the supply chain. Opportunities for local Indigenous workers and businesses will be a priority and these outcomes will be incorporated, as appropriate, into Tailored Industry Participation Plans and monitored and reported to the State’s Industry Advocate on a project-by-project basis.



Implementing the City Deal





○ Growing Adelaide's Innovation Economy

The Adelaide City Deal aims to make Adelaide a centre of innovation, supporting knowledge intensive industries and entrepreneurialism and transforming the economic future of South Australia.

Lot Fourteen, on the former Royal Adelaide Hospital site, will be the centrepiece – attracting investment and generating new highly-skilled and high-paying jobs that will form the basis of a prosperous future for South Australia.

Deliver Lot Fourteen to create future-oriented jobs and new business opportunities in Adelaide

1. Lot Fourteen Development

The Government of South Australia is investing \$364 million to develop Lot Fourteen. Key activities include site preparation, demolition, public realm works, infrastructure and services, heritage building refurbishments, operation and management, and support for start-up spaces through the establishment of the Start-up Hub.

Further detailed information about development at Lot Fourteen, including the Master Plan, can be found at the Lot Fourteen website <https://renewalsa.sa.gov.au/projects/lot-fourteen/>.

The Lot Fourteen site is connected to the GigCity network and in the future aims to be a Green Star and WELL Community, supporting environmental, health and wellbeing outcomes.

Milestones and next steps:

Due	Milestone
Q4 2019	Finalise precinct strategy
Q4 2020	Heritage building refurbishment complete Public Realm works completed (Stage 1)
Q1 2021	Stage 2 demolition works completed for the Innovation Centre and the International Centre for Food, Hospitality and Tourism Studies

Responsibility:

The Government of South Australia through the Department of the Premier and Cabinet and Renewal SA

Financial commitments:

\$364 million – Government of South Australia



2. Innovation Hub

The new Innovation Centre at Lot Fourteen will be a space dedicated to bringing together entrepreneurs, established industry, universities and the public to create the next generation of businesses and jobs for South Australia.

Within the Innovation Centre, the Innovation Hub will be the central part of the ground floor collaborative space that will foster the convergence of academics, industry, and the public to support greater commercialisation of ideas and technology.

Milestones and next steps:

Due	Milestone
Q4 2019	High level concept design finalised by the Government of South Australia
Q1 2020	Acceptance of business case by the Australian and South Australian Governments
Q2 2020	Project Plan agreed by the Australian and South Australian Governments*

*Future milestones will be outlined in the Project Plan and identified through the City Deal reporting process.

Responsibility:

The Government of South Australia through the Department of the Premier and Cabinet and Renewal SA in collaboration with the Australian Government.

Financial commitments:

The Australian Government will provide up to \$20 million towards the capital costs of establishing the Innovation Hub, subject to a business case. The Government of South Australia will be responsible for identifying additional funding required to complete the Innovation Hub and Centre.

3. Australian Space Agency Headquarters

The Australian Government has established the Australian Space Agency to transform and grow a globally respected space sector in Australia. The Agency's operating centre will be located in Adelaide, in the McEwin Building at Lot Fourteen. The Agency will open doors for Australia to access the global space industry and will build on the strong technology and defence industry sectors already existing in South Australia.

Milestones and next steps:

Due	Milestone
Q4 2019	Fit out complete and lease by the Australian Space Agency commences
Q1 2020	Official opening of the Headquarters

Responsibility:

The Australian Space Agency with Defence SA

Financial commitments:

Not applicable.

4. Mission Control Centre

The Australian and South Australian Governments will establish a Mission Control Centre at Lot Fourteen to complement the Australian Space Agency's work. It will be co-located on the ground floor of the McEwin Building with the Australian Space Discovery Centre.

The Mission Control Centre will provide a platform for small and medium-sized enterprises to observe satellite missions and provide access to space-enabled data for use in agriculture, oil and gas, mining, emergency services and maritime surveillance. The Centre will also support the space start-up industry's investment in satellite infrastructure in South Australia and nationally, and provide educational opportunities to the public on Australia's space capabilities and missions.

The Australian Space Agency held public consultation on the design of the Mission Control Centre Grant Opportunity in September 2019.

Milestones and next steps:

Due	Milestone
Q4 2019	The Mission Control Centre Grant Opportunity is open for applications
Q2 2020	Successful grantee identified and funding agreement executed Mission Control Centre construction and fit out commences Funding arrangements finalised with the Government of South Australia
Q4 2021	Construction and final testing of systems completed
Q2 2022	Mission Control Centre operational

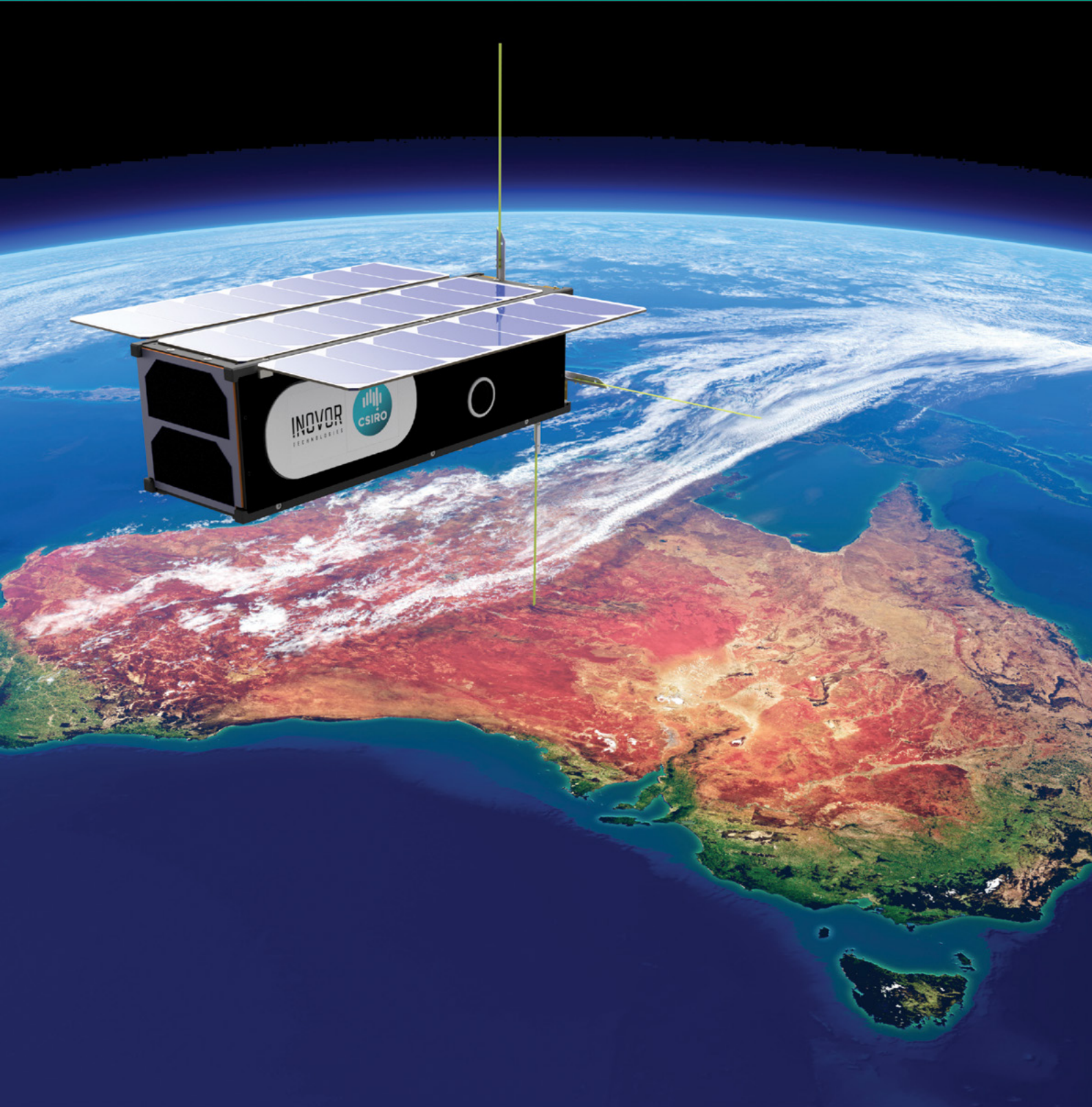
Responsibility:

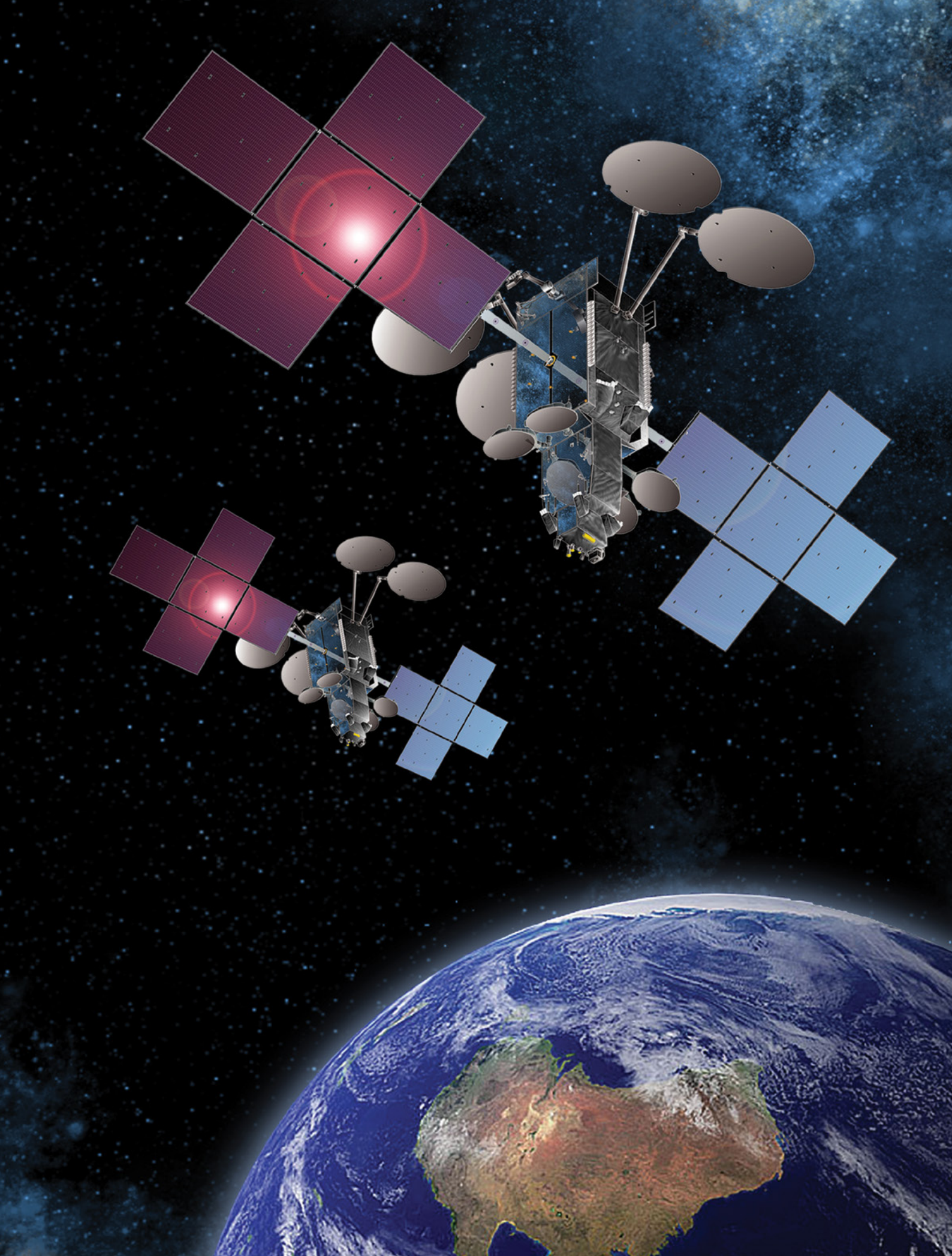
The Australian Space Agency

Financial commitments:

- **\$6.0 million** – Australian Government through the Space Infrastructure Fund
- **\$2.5 million** – Government of South Australia subject to the finalisation of a business case

The successful grantee will also contribute funding and in-kind resources.





5. The Australian Space Discovery Centre

The Australian Space Discovery Centre will provide Science, Technology, Engineering and Mathematics (STEM) education, engagement and inspiration for young Australians.

Through the Centre, the Australian community, students and visitors will also have a unique opportunity to engage with the latest innovations in space technologies and expand their understanding of Australia's role in national and global space activities and missions. The public will be able to engage with the work of the Australian Space Agency and all facets of Australian space activities.

The Centre will be co-located with the Mission Control Centre in Lot Fourteen.

Milestones and next steps:

Due	Milestone
Q1 2020	Australian Space Agency and Questacon agree to the scope of the Centre
Q3 2021	Construction of the Centre commences
Q2 2024	Centre opens

Responsibility:

The Australian Government through the Australian Space Agency and Questacon

Financial commitments:

\$6 million – Australian Government

Plan for and invest in Adelaide's innovation economy to drive new investment and job creation

6. Strategies for Innovation and Entrepreneurship

The Government of South Australia will deliver a comprehensive Science and Innovation Strategy to guide the growth of Adelaide's economy and secure the long-term benefits of joint investment at Lot Fourteen and other innovation neighbourhoods such as Tonsley, Waite, Mawson Lakes and BioMed City.

The Government of South Australia released the FIXE strategy, in June 2019. The strategy aims to create the right culture, improve the capability and mobilise the capital required to make South Australia a global leader in entrepreneurship.

See <https://www.fixe.org.au/>.

Milestones and next steps:

Due	Milestone
Q4 2019	Draft Science and Innovation Strategy released for consultation
Q1 2020	Science and Innovation Strategy launched*

* Future milestones will be outlined in the final Science and Innovation Strategy and identified through the City Deal reporting process.

Responsibility:

The Government of South Australia through the Department of Innovation and Skills

Financial commitments:

Funded through existing agency resources.

7. Smart Technology

The City Deal will deliver a series of projects to invest in smart city technology and infrastructure to improve connectivity and safety in the Adelaide city centre¹. Projects, including closed circuit television, smart lighting and digital wayfinding will focus on:

- Improving the city experience for residents, visitors, workers and businesses
- Boosting Adelaide's reputation and advantage as a connected city
- Ensuring integration of services between Lot Fourteen and the wider Adelaide city centre.

Milestones and next steps:

Due	Milestone
Q4 2019	Initial scoping work completed by the City of Adelaide
Q1 2020	Business case completed and provided to City Deal partners
Q2 2020	Project Plan agreed by City Deal partners*

*Future milestones will be outlined in the Project Plan and identified through the City Deal reporting process.

Responsibility:

Led by the City of Adelaide

Financial commitments:

- **\$12.6 million** – City of Adelaide
- **\$10 million** – Australian Government

¹ The City of Adelaide complies with legal obligations under the Privacy Act 1988 and implements this through the standards set in the City of Adelaide Privacy Policy.



8. Integrated Plan for Digital Service Delivery

The Government of South Australia and the City of Adelaide will develop and deliver a plan for digital service delivery, enhanced connectivity and data capacity to offer a range of digital experiences to residents and businesses. This will build on the National Broadband Network, the Government of South Australia's GigCity, and the City of Adelaide's Ten Gigabit Adelaide and provide a platform to market digital services and promote connectivity for businesses across Adelaide.

Milestones and next steps:

Due	Milestone
Q1 2020	Draft plan provided to Government of South Australia and the City of Adelaide
Q3 2020	Plan for digital service delivery released

Responsibility:

The Government of South Australia through the Department of Innovation and Skills in collaboration with the City of Adelaide.

Financial commitments:

Funded through existing agency resources.

9. Aboriginal Entrepreneur Hub

The Aboriginal Entrepreneur Hub will provide for an Aboriginal specific service that will complement and coordinate with the broader innovation activities at Lot Fourteen.

The initiative will be delivered through three phases:

- Phase 1: Design – Operational Modelling and Hub Design
- Phase 2: Establishment – Establish the Hub for full operation
- Phase 3: Delivery – Hub operation and maintenance.

Milestones and next steps:

Due	Milestone
Q4 2019	Phase 1 completed*

*Future milestones for Phases 2 and 3 will be outlined in the recommendations from Phase 1, and identified through the City Deal reporting process.

Responsibility:

The Government of South Australia through the Department of the Premier and Cabinet, in conjunction with the Office of the Industry Advocate and in collaboration with other state agencies and the Australian Government.

Financial commitments:

\$3 million – Australian Government

Support population growth in Adelaide and South Australia

South Australia is well positioned to accommodate a growing population.

The City Deal brings together strategic investment, changes to migration settings and integrated transport and land-use planning to drive healthy population growth and make Adelaide a desirable place to live and work.

Attracting skilled overseas workers and international students to Adelaide

10. Designated Area Migration Agreement

A five-year Adelaide City Technology and Innovation Advancement DAMA commenced on 1 July 2019 to allow the Australian and South Australian Governments to target the need for skilled workers in emerging industries. Employers in the defence, space, advanced manufacturing and technology industries will have the ability to sponsor skilled overseas workers for positions they are unable to fill with local workers. The recruitment of highly skilled, experienced and specialised overseas employees will increase commercial opportunities and build the capability of the local workforce.

Milestones and next steps:

Due	Milestone
Q1 2020	First annual review, followed by a review each year for five years
Q1 2025	DAMA concludes

Responsibility:

The Government of South Australia through the Department for Innovation and Skills in collaboration with the Australian Government.

Financial commitments:

Not applicable



11. Supporting Innovation in South Australia (SISA) program

The Australian and South Australian Governments launched the pilot of the SISA program on 22 November 2018 to attract budding entrepreneurs, with the aim of fostering business growth and investment and making Adelaide the nation’s start-up capital. The SISA provides emerging, early-stage entrepreneurs with a temporary visa up to November 2021 to grow and scale their business from South Australia.

Applicants have the option to have their business concepts assessed by one of five incubator organisations in South Australia or by the Office of the South Australian Chief Entrepreneur. The five participating organisations are the New Venture Institute (Flinders University), ThinLab (University of Adelaide), Moonshine Laboratory, the Innovation and Collaboration Centre (University of South Australia) and Stone and Chalk (start-up ecosystem builder). The Government of South Australia provides the official endorsement to the Australian Government based on advice from these organisations.

Milestones and next steps:

Due	Milestone
Q4 2021	SISA pilot concludes

Responsibility:

The Government of South Australia through the Department for Innovation and Skills in collaboration with the Australian Government.

Financial commitments:

Not applicable

12. Marketing Strategies

The Australian and South Australian Governments will work with local education and training providers to promote Adelaide as a premier education destination to international markets. Austrade and StudyAdelaide will collaborate on joint digital marketing activities, including social media campaigns and channels showcasing Adelaide and South Australian institutions.

Milestones and next steps:

Due	Milestone
Q4 2019	Social media campaign launched targeting potential international students to study in Adelaide and regional centres Refresh of the Study in Australia website with South Australia and Adelaide specific content
Q2 2020	Evaluation of campaign*

* Opportunities for future marketing collaboration to be determined following the campaign evaluation and identified through the City Deal reporting process as required.

Responsibility:

The Australian Government through Austrade in collaboration with the Government of South Australia through StudyAdelaide.

Financial commitments:

Funded through existing agency resources.



Supporting urban renewal and planning for a growing population

13. 30-Year Plan for Greater Adelaide

The Government of South Australia is committed to the long term growth and urban renewal of Adelaide and its surrounds through the strategic land use plan, the 30-Year Plan for Greater Adelaide (the 30-Year Plan). The 30-Year Plan was first prepared in 2010 and was subsequently updated in 2017 to respond to new challenges and opportunities.

The 30-Year Plan forms a Regional Plan under the Government of South Australia's new planning system, the Planning, Development and Infrastructure Act 2016.

Progress on implementing the actions and meeting the targets in the 2017 Update of the 30-Year plan will be monitored annually and reported to the State Planning Commission.

Milestones and next steps:

Due	Milestone
Q4 2020	First annual report prepared for the State Planning Commission, followed by a report each year

Responsibility:

The Government of South Australia through the Department of Planning, Transport, and Infrastructure.

Financial commitments:

Funded through existing agency resources.

14. Plan for Urban Renewal

The Government of South Australia will develop a plan for urban renewal, informed by the Metropolitan Growth Management Program.

The Metropolitan Growth Management Program will analyse population projections, land supply and housing demand to identify areas for population growth and urban renewal that are supported by infrastructure capacity. This will include centres and urban areas across Adelaide, including around precincts identified in the Science and Innovation Strategy. The Government of South Australia will also explore urban renewal opportunities to enable residential infill and greater flexibility of use in selected centres, including from joint Australian and South Australian Government investment in the electrification of the Gawler Rail Line.

Milestones and next steps:

Due	Milestone
Q1 2020	Release of the pilot Adelaide North component of the Metropolitan Growth Management Program
Q2 2020	Complete the rezoning of sites adjacent to rail stations along the Adelaide to Gawler line Release of the full Metropolitan Growth Management Program
Q4 2020	Identify new growth precincts consistent with the 30 Year Plan for Greater Adelaide – 2017 Update

Responsibility:

The Government of South Australia through the Department of Planning, Transport, and Infrastructure.

Financial commitments:

Funded through existing agency resources.



15. Reforms in the Planning, Development and Infrastructure Act 2016

The Government of South Australia will deliver a new and contemporary planning system to plan for and manage projected population and economic growth over the medium and long term. The new planning system will deliver:

- State Planning Policies, which identify South Australia’s overarching goals and planning priorities to respond to current and future opportunities and challenges and enable policy responses to be directed at both the regional (Greater Adelaide) and local scale
- New regional Joint Planning Boards to strengthen collaboration and partnerships with local government. The key role of the Joint Planning Boards will be to update and implement the Regional Plans and provide a long term (15-30 years) land-use vision for a planning region, including integration of land use, transport and infrastructure
- A new state-wide Planning and Design Code to set out consistent and transparent planning policy and assessment processes for all new development in South Australia.

Milestones and next steps:

Due	Milestone
Q4 2019	Establish the Joint Planning Boards and commence development of new Regional Plans Phase 3 of the Planning and Design Code to apply to metropolitan and Greater Adelaide released for public consultation
Q2 2020	Phase 3 of the Planning and Design Code for metropolitan and Greater Adelaide implemented Fully digital online ePlanning solution delivered

Responsibility:

The Government of South Australia through the Department of Planning, Transport and Infrastructure.

Financial commitments:

Funded through existing agency resources.

16. Protecting Defence Precincts

Through the South Australian planning system the Australian and South Australian Governments will work to protect Defence establishments within Greater Adelaide, and throughout the state, by preventing incompatible civil land-use encroachment, securing public amenity and protecting current and future Defence capability. This includes the Port of Adelaide, Osborne Naval Shipyard, Edinburgh Defence Precinct and other South Australian Defence establishments, including bases, training areas and ranges.

Renewal SA is also leading a master planning project to review future desired land uses for the Northern LeFevre Peninsula to support naval shipbuilding at the Osborne Shipyard and other required land uses on the Peninsula.

Milestones and next steps:

Due	Milestone
Q4 2019	Completion of the Master Plan for the Northern LeFevre Peninsula
Q2 2020	Planning and Design Code reviewed and updated to ensure that state planning rules respond to changing technology and markets
Q4 2020	Review and update land-use planning policies to ensure that Defence training and operational activities, and Defence establishments, training areas and ranges, along with industry activities are protected from encroachment and conflicting land uses
Q2 2021	Review and update planning policies to support Defence, industry and commercial clusters and precincts and inform updates and changes to the Planning and Design Code

Responsibility:

The Government of South Australia through the Department of Planning, Transport and Infrastructure in collaboration with the Australian Department of Defence.

Financial commitments:

Funded through existing agency resources.

17. 20-year State Infrastructure Strategy

Infrastructure SA (ISA) is leading the development of South Australia's first 20-year State Infrastructure Strategy (Infrastructure Strategy) to guide Adelaide and South Australia's future infrastructure needs to support a growing population. The state-wide Infrastructure Strategy will detail the State's challenges and opportunities, and identify the future infrastructure needs for industries, businesses and communities to thrive. The Infrastructure Strategy will consider a broad range of economic and social infrastructure funded and delivered by all levels of government and the private and not-for-profit sectors.

The Infrastructure Strategy will inform the preparation of a Capital Intentions Statement – a five-year rolling annual plan that will identify specific major projects (costing more than \$50 million) to be undertaken as a priority.

Milestones and next steps:

Due	Milestone
Q1 2020	Infrastructure Strategy and Capital Intentions Statement released by ISA

Responsibility:

The Government of South Australia through ISA.

Financial commitments:

Funded through existing agency resources.

— Boosting Adelaide's Cultural and Tourism Economy

Lot Fourteen will house two significant new infrastructure projects that will support the precinct's role as a year-round global attraction – an Aboriginal Art and Cultures Centre and an International Centre for Food, Hospitality and Tourism Studies.

Through the Adelaide City Deal key tourist sites will also be revitalised to improve the visitor experience and provide a boost to the local visitor economy – further driving investment and growth.



Paitya Dancers
South Australian Tourism Commission/Adam Bruzzone

Deliver key cultural and educational facilities at Lot Fourteen to support the precinct's role as a hub for hospitality and culture

18. Aboriginal Art and Cultures Centre

An Aboriginal Art and Cultures Centre will be built at Lot Fourteen to recognise and celebrate one of the world's oldest continuous living cultures. The Centre will be a globally recognised immersive experience of Aboriginal art and cultures and drive year-round cultural tourism to Adelaide.

As an important first step, a stakeholder engagement process has commenced with South Australian Aboriginal communities, the South Australian Museum, the Art Gallery of South Australia and other key stakeholders to begin to define the vision and scope of the Centre.

Milestones and next steps:

Due	Milestone
Q4 2019	Government of South Australia completes initial stakeholder engagement study
Q2 2020	Project scope and design brief finalised by the Government of South Australia Project Plan, including stakeholder engagement strategy, agreed by the Australian and South Australian Governments*

*Future milestones will be outlined in the Project Plan and identified through the City Deal reporting process.

Responsibility:

The Government of South Australia through the Department of the Premier and Cabinet and Renewal SA in consultation with the Australian Government.

Financial commitments:

Through the City Deal, the Australian Government has committed \$85 million to support the construction of the Centre, with the Government of South Australia confirming an additional \$65 million through its 2019-20 Budget.

- **\$85 million** – Australian Government (City Deal funding)
- **\$65 million** – Government of South Australia (additional funding)



19. International Centre for Food, Hospitality and Tourism Studies

An International Centre for Food, Hospitality and Tourism Studies will be built at Lot Fourteen to create a world-class facility of excellence, in a brand new, fully integrated centre. The centre will maximise the economic potential of a CBD-based, internationally renowned hospitality education and training facility to attract a greater number of national and international students and enable stronger industry connections.

As a first step the Government of South Australia has commissioned a scoping study to lead the development.

Milestones and next steps:

Due	Milestone
Q1 2020	Scoping study completed Business case completed and provided to the Australian and South Australian Governments
Q2 2020	Project Plan agreed by the Australian and South Australian Governments*

*Future milestones will be outlined in the Project Plan and identified through the City Deal reporting process.

Responsibility:

Led by the Government of South Australia through the Department of the Premier and Cabinet and Renewal SA in consultation with the Australian Government.

Financial commitments:

Through the City Deal, the Australian Government has committed \$30 million to support the construction of the centre:

- **\$30 million** – Australian Government (City Deal funding)
- **\$30 million** – Government of South Australia (additional funding)

Private investment will also be sought to support the project.

Invest in renowned cultural and environmental sites in Adelaide's suburbs

20. The Heysens at Hahndorf

The Australian Government will support the construction of the Heysens Gallery at Hahndorf, as a dedicated space to display art by renowned Australian artists Hans and Nora Heysen, as well as other Australian and international exhibitions.

Milestones and next steps:

Due	Milestone
Q1 2020	Project plan provided by the South Australian Government to the Australian Government*
	Signed contract with the Lead Professional Services Contractor (Architect) to deliver the design and obtain planning approvals*

*Future milestones will be outlined in the Project Plan and identified through the City Deal reporting process.

Responsibility:

The Hans Heysen Foundation in collaboration with the Australian and South Australian Governments.

Financial commitments:

\$9 million – Australian Government

21. Carrick Hill

A pavilion will be constructed at Carrick Hill to provide visitor services such as an Information Centre and amenities for international, national and local patrons. The pavilion will also offer retail options in the form of a Gift Shop and a function area with flexibility in its design to allow for hosting events to return commercial value. Community engagement will be promoted through access to recreational walks and children's activities stemming from the pavilion.

Milestones and next steps:

Due	Milestone
Q3 2020	Project plan provided by the South Australian Government to the Australian Government*
	Concept design completed*

*Future milestones will be outlined in the Project Plan and identified through the City Deal reporting process.

Responsibility:

The Government of South Australia through the Department of Premier and Cabinet in collaboration with the Australian Government and the Carrick Hill Trust.

Financial commitments:

- **\$3 million** – Australian Government (City Deal funding)
- **\$0.5 million** – Government of South Australia (additional funding)

22. Mitcham Hills Trail and Glenthorne Loop

The Mitcham Hills Trail and Glenthorne Loop will link major natural and cultural attractions in southern Adelaide. The overall project is comprised of distinct activities that deliver upgrades to sites and improve their access through digital tools and wayfinding encouraging residents and tourists to navigate and experience Adelaide's cultural landscape.

Some projects, such as weed removal and revegetation at Belair National Park and O'Halloran Recreation Park are already underway.

Activities as part of the Mitcham Hills Trail will include:

- construction of a nature playground and garden upgrades at Wittunga Botanic Gardens
- restoration of the garden and kitchen at Old Government House
- weed removal and revegetation and a kitchen upgrade in the Volunteer Centre at Belair National Park
- funding for works at Colebrook Blackwood Reconciliation Park.

Activities as part of Glenthorne Loop will include:

- building heritage preservation works at Kingston House
- maintenance of the Marion Coast Walking trail at Hallett Cove Conservation Park
- conservation and access works at Stanvac Cliffs and lookout
- construction of an ocean viewing platform, trail and carpark upgrades at Marino Conservation Park
- heritage studies, cultural assessment and preservation works at Glenthorne Farm
- design of a nature play space at Glenthorne National Park
- weed removal and revegetation at O'Halloran Hill Recreation Park
- improvements to local council managed open space in the Glenthorne precinct.

Milestones and next steps:

Due	Milestone
Q4 2019	Completion of activities at Hallett Cove Conservation Park and O'Halloran Hill Recreation Park
Q2 2020	Completion of activities at Marino Conservation Park Technology and support solutions for the whole Glenthorne Trails Loop developed
Q3 2020	Completion of activities at Old Government House and Colebrook Blackwood Reconciliation Park
Q4 2020	Completion of activities at Belair National Park, Kingston House, Glenthorne Farm, Glenthorne National Park and Glenthorne Parks
Q1 2021	Completion of activities at Stanvac Cliffs and lookout
Q2 2021	Completion of activities at Wittunga Botanic Gardens

Responsibility:

The Government of South Australia through the Department for Environment and Water.

Financial commitments:

\$2 million – Australian Government

As part of the development of the Glenthorne Precinct, the Government of South Australia is investing \$12.5 million.



Strengthening collaboration to support a successful City Deal

23. City Deal Governance

All three levels of government will work to deliver objectives and commitments of the Adelaide City Deal. The collaborative processes and relationships established through the implementation of the Adelaide City Deal over the next ten years will support future local-state-federal partnerships.

The Minister for Population, Cities and Urban Infrastructure, the Premier of South Australia and the Lord Mayor of Adelaide are responsible for the City Deal. The Implementation Board, consisting of senior officials from the Australian and South Australian governments and the City of Adelaide, provides strategic oversight of the delivery of the City Deal and is responsible for briefing the Minister, Premier and Lord Mayor on progress, emerging risks and opportunities as required. The Implementation Board are also responsible for reviewing and endorsing the Annual Progress Report before it is sent to responsible Ministers for approval. The Implementation Board will meet at least twice yearly. Targeted working groups for particular activities may be stood up on an as needed basis.

Representatives from the three South Australian universities (Flinders University, the University of Adelaide and the University of South Australia) will form the Adelaide City Deal Advisory Group. The Advisory Group will meet twice a year and provide independent and expert advice to the Implementation Board on the progress and strategic direction of the Adelaide City Deal.

Parties to the Adelaide City Deal will ensure appropriate resourcing allocations to facilitate management, administration and oversight of commitments under the Deal, particularly to ensure that effective, collegiate and collaborative relationships are maintained through the life of the Deal.

Milestones and next steps:

Due	Milestone
2020	First annual report released
2022	Three yearly review

Responsibility:

The Australian Government, the Government of South Australia and the City of Adelaide.

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